

Financial Statements

Queen Elizabeth II Health Sciences Centre Foundation

March 31, 2015

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Independent auditor's report

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To the members of

Queen Elizabeth II Health Sciences Centre Foundation

We have audited the accompanying financial statements of the Queen Elizabeth II Health Sciences Centre Foundation (the "Foundation"), which comprise the balance sheet as at March 31, 2015, and the statements of revenues, expenses and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Queen Elizabeth II Health Sciences Centre Foundation as at March 31, 2015 and the results of its operations and its cash flows for the year ended March 31, 2015 in accordance with Canadian accounting standards for not-for-profit organizations.

Halifax, Canada June 24, 2015

Chartered Accountants

Grant Thornton LLP

Queen Elizabeth II Health Sciences Centre Foundation Statements of revenue, expenses and fund balances

Years ended March 31 2015 2014 Endowment Designated Undesignated fund fund fund **Total** Total Revenue Annual giving 25,166 302,137 854,072 1,181,375 1,237,904 Planned giving 41,105 26,540 473,482 541,127 2,024,838 Major gifts 4,989,181 38,591 5,027,772 5,528,038 Fund development 4,730 1,185,562 15,353 1,205,645 2,784,643 Special events (note 8) 235 835,783 33,043 869,061 1,645,616 Gaming, net (note 9) 6,577,407 6,577,407 5,161,993 Licensing 39,792 45,000 39,792 71,236 7,339,203 8,031,740 15,442,179 18,428,032 Expenses Fundraising Annual giving 441,009 441,009 496,243 Planned giving 344,473 344,473 254,214 Major gifts 527.618 527.618 473,747 Special events (note 8) 105,556 483,646 378,090 1,096,596 Administrative Administration 2,140,680 2,140,680 2,006,192 Public education 80 551,900 449,951 551,820 219,142 161,735 Donor recognition 219,142 378,170 4,330,298 4,708,468 4,938,678 Excess of revenue over 71,236 6,961,033 3,701,442 expenses before other income 10,733,711 13,489,354 Other income Investments, net (note 10) 2,568,429 1,458,387 4,026,816 4,594,453 Excess of revenue over expenses 2,639,665 6,961,033 5,159,829 \$ 14,760,527 \$ 18,083,807 Fund balances, beginning of year, (as previously stated) \$ 27,244,051 \$ 24,148,942 \$ 7,851,084 **\$ 59,244,077** \$ 47,854,940 Change in accounting policy (note 2) (39,191)Fund balances, beginning of year, (as restated) 27,244,051 24,148,942 7,851,084 59,244,077 47,815,749 Re-measurement of employee future benefit 18,937 18,937 (49,933)Fund disbursements (note 11) (710,074)(7,517,495)(3,114,668)(11,342,237)(6,605,546)Interfund transfers (note 12) 98,100 1,370,448 (1,468,548)Fund balances, end of year \$ 29,271,742 \$ 24,962,928 8,446,634 \$ 62,681,304 \$ 59,244,077

Queen	Elizabeth	II	Health	Sciences	Centre	Foundation
Balanc	e sheet					

March 31				2015	2014
	Endowment fund	Designated I	Undesignated fund	Total	Total
Assets					
Current					*** ***
Cash	\$ -	\$ 3,334,768			\$11,920,129
Cash held for lottery	-	-	4,183,499	4,183,499	6,174,319
Pledges receivable (note 3)		1,354,992	298,426	1,653,418	1,879,829
Receivables and other	5,763	54,244	327,395	387,402	437,182
Prepaids		22,793			80,781
	5,763	4,766,797	12,970,409	17,742,969	20,492,240
Pledges receivable (note 3)	-	4,071,002	238,572	4,309,574	3,903,311
Investments, at market value (note 4	29 293 558			45,436,070	42,220,899
Capital assets (note 5)			126,766	126,766	143,129
	\$29,299,231	\$24,980,311	<u>\$13,335,747</u>	\$67,615,379	\$66,759,579
Liabilities and fund balance					
Liabilities Current				V . FORMS SHOW	
Unearned revenue	\$ -			\$ 4,183,499	
Payables and accruals Payable and accrual to Queen Elizabeth II Health Sciences	27,579	7,799	86,254	121,632	657,077
Centre	47-	4,584	5,400	9,984	103,441
Centre	27,579	17,383	4,270,153	4,315,115	6,937,337
Employee future benefits (note 13)	-	-	492,194	492,194	435,036
Fund balances	29,271,742	24,962,928	8,446,634		59,244,077
Investment in capital assets (note 7)			126,766	126,766	143,129
	\$29,299,321	\$24,980,311	\$13,335,747	\$67,615,379	\$66,759,579

Commitments (note 14)

On behalf of the Board

Trustee

See accompanying notes to the financial statements.

Queen Elizabeth II Health Sciences Centre Foundation Statement of cash flows

Years ended March 31	2015	2014
Increase (decrease) in cash		
Operating		
Excess of revenue over expenses	\$ 14,760,527	\$ 18,083,807
Fund disbursements	(11,342,237)	(6,605,546)
Re-measurement of employee future benefits	18,937	(49,933)
Realized income and gains on investments	2,194,668	1,784,473
Unrealized change in market value of investments	<u>(6,183,198)</u>	(6,357,490)
	(551,303)	6,855,311
Changes in non-cash working capital		
Pledges and accounts receivable	(130,071)	(2,195,495)
Prepaids	(85,470)	121,401
Unearned revenue	(1,993,320)	1,562,265
Payables and accruals	(535,445)	153,771
Payable to Queen Elizabeth II Health		
Sciences Centre	(93,457)	(1,942)
Employee future benefits	<u>57,158</u>	128,480
	(3,331,908)	6,623,791
Investing		
Net withdrawals from investments	773,358	(112,122)
Net change in cash held for lottery	1,990,820	(1,554,765)
	<u>2,764,178</u>	(1,666,887)
Net (decrease) increase in cash	(567,730)	4,956,904
Cash		
Beginning of year	11,920,129	6,963,225
End of year	\$ 11,352,399	\$ 11,920,129

March 31, 2015

1. Nature of operations

The Foundation is a not-for-profit organization established to raise and receive funds to support patient care, education and research at the Queen Elizabeth II Health Sciences Centre. The Foundation is a registered trust under the Income Tax Act and as such, is not subject to income tax.

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). The significant policies are detailed as follows:

Fund accounting

The Foundation follows the Restricted Fund method of accounting for donations.

The Designated Fund, representing amounts received from donors and special events, is to be used to provide grants toward expenditures for hospital programs, equipment needs and other payments as specified by the donor on the receipt of the contributions.

The Undesignated Fund represents amounts for which a specific purpose has not been identified by the donor and includes Funds which have been Internally Restricted by the Foundations' Board of Trustees to be used for specific purposes compatible with the objectives of the Foundation.

The Endowment Fund represents amounts received where the donor has specified that the resource contributed be permanently maintained, as well as amounts transferred as approved by the Board of Trustees to be held for endowment purposes. Investment income generated on endowments must be used in accordance with the various purposes established by the donor or the Board of Trustees. The Foundation has established an Endowment Management policy that limits the amount of income that may be expended in order to protect the purchasing power of the capital base of endowments while achieving stability in year-to-year spending.

Revenue recognition

Unrestricted donations are recognized as revenue of the Undesignated Fund when received. The gross amount of gaming revenue received for lottery ticket sales, net of any expenses incurred to date, is recorded as cash held for lottery and unearned revenue until the lottery draw occurs and the remaining expenses are paid.

Restricted donations are recognized as revenue of the Designated Fund. Donations are considered restricted when specifically restricted by the donor and when received for a specific campaign.

Contributions where the capital resource is to be maintained permanently are recognized as revenue of the Endowment Fund.

Pledges are recorded as receivables at the time they are pledged net of allowances for amounts not considered collectible.

Licensing fees are recognized as revenue of the undesignated fund when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

March 31, 2015

2. Summary of significant accounting policies (continued)

Capital assets

Capital assets are recorded at cost and amortized using the straight-line method over the estimated useful lives of the assets as follows:

Computer equipment5 yearsOffice equipment and renovations5 yearsLeasehold improvements5 years

Investments

Investments are carried at quoted market value. All investments are measured at fair value with changes in fair value recognized in net income in the period in which they arise.

All Undesignated and Designated investment income earned is recognized as revenue of the Undesignated Fund. Endowment investment income is recognized as revenue of the Endowment Fund.

Investments are subject to interest, currency and credit risk. These risks are mitigated through the use of professional investment managers and appropriate asset, sector and geographic allocations.

Pooled fund investments are valued at the unit values supplied by the pooled fund administrator, which represents the Foundation's proportionate share of underlying net assets at fair values determined using closing market prices.

Financial instruments

Initial measurement

Financial instruments are measured at fair value when issued or acquired. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. Transaction costs and financing fees relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

Subsequent measurement

At each reporting date, the Foundation measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of financial assets), except for equities quoted in an active market. The Foundation has also irrevocably elected to measure its bonds at fair value. All changes in fair value of the Foundation's investments in equities quoted in an active market and bonds are recorded in the statement of revenue, expenses and fund balances. The Foundation uses the effective interest rate method to amortize any premiums, discounts, transaction fees and financing fees to the statement of revenue, expenses and fund balances. The financial instruments measured at amortized cost are cash, cash held for lottery, pledges receivable, receivables and other, and payables.

For financial assets measured at cost or amortized cost, the Foundation regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Foundation determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

March 31, 2015

2. Summary of significant accounting policies (continued)

Use of estimates

Management reviews the carrying amounts of items in the financial statements at each balance sheet date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically and adjustments are made to net income as appropriate in the year they become known. Items subject to significant management estimates include the allowance for pledge receivables, unfunded pension plan liabilities, and fair value of investments.

Donated materials and services

Donated materials and services are recorded in the financial statements when the fair value of these items can be reasonably estimated. The Foundation has recognized \$333,799 (2014 - \$312,993) as donated materials and services during the year. Donated materials included in capital assets for the hospital such as equipment and furniture, as well as advertising, media coverage, and promotional items.

Cash

Cash in the bank is currently in an interest bearing account yielding interest at prime less 1.75% for closing daily balances.

Employee future benefits

The Foundation has a multi-employer defined benefit plan and registered retirement savings plan, both of which have been accounted for as defined contribution plans.

The Foundation also has a Supplemental Employee Pension Plan, for which it accrues the estimated liability payable in subsequent years according to its policy. The retirement benefit is actuarially determined using the Projected Benefit Method prorated on service.

Change in accounting policy

Effective February 1, 2014 the Foundation retrospectively adopted Chartered Professional Accountants of Canada Handbook – Accounting Part II, Section 3462: Employee Future Benefits and Part III, Section 3463: Reporting Employee Future Benefits by Not-For-Profit Organizations.

Under Section 3462, the previously available deferral and amortization approach, in which actuarial gains and losses and past service costs were deferred and amortized over future periods, is no longer an accounting policy choice.

For defined benefit plans for which an actuarial valuation for funding purposes exists, an accounting policy choice between using the funding valuation or an accounting valuation is available. The Foundation has elected to use a valuation prepared for accounting purposes.

The Foundation implemented the new standard retrospectively, in accordance with the transitional provisions of Section 3462 and 3463.

March 31, 2015

2. Summary of significant accounting policies (continued)

Change in accounting policy (continued)

The impact of these changes are as follows:

Opening balance sheet at April 1, 2013

	_A	s previously stated	Restatement	As restated
Liabilities Employee future benefit	\$_	267,365	\$ 39,191	\$ 306,556
Fund balance Undesignated	\$_	4,352,258	\$ (39,191)	\$ 4,313,067
Balance sheet at March 31, 2014				
	A _	s previously stated	 statement and adjustment to prior period	As restated and adjusted
Liabilities Employee future benefit	\$_	345,912	\$ 89,124	\$ 435,036
Fund balance Undesignated	\$_	7,940,208	\$ (89,124)	\$ 7,851,084

3. Pledges receivable

Pledges receivable are recorded net of write-offs and allowances for amounts not considered collectable as follows:

	<u>2015</u>	<u>2014</u>
Pledges receivable Allowances	\$ 6,303,994 (341,002)	\$ 6,132,232 (349,092)
Pledges receivable, net of allowances	\$ 5,962,992	\$ 5,783,140
Comprised of: Current portion Long term	\$ 1,653,418 4,309,574 \$ 5,962,992	\$ 1,879,829 3,903,311 \$ 5,783,140
Continuity of allowances: Balance, beginning of year Write-offs Increase in allowances	\$ 349,092 (190,806) 182,716	\$ 276,739 (187,782) 260,135
Balance, end of year	\$ 341,002	\$ 349,092

March 31, 2015

4. Investments, at market value 2015 2014

The nature of the underlying investments held within pooled funds, are as follows:

Designated Cash and short term deposits Bonds and debentures Equities	\$ 2,778,372 7,081,228 <u>6,282,912</u> 16,142,512	\$ 2,489,747 6,120,864 6,239,420 14,850,031
Endowment Fund Cash and short term deposits Bonds and debentures Equities	 3,031,664 11,389,127 14,872,767 29,293,558	 3,653,391 9,432,010 14,285,467 27,370,868
	\$ 45,436,070	\$ 42,220,899

Bonds and debentures within the funds bear interest at rates ranging between 1.65% and 7.56% and have a term to maturity ranging from Dec 9, 2016 to December 1, 2045.

Investment Manager quarterly management fees are paid in accordance with Investment Management Agreements. The quarterly fees are calculated using a decreasing sliding scale percentage (0.75% - 0.20%) based on market value. In 2015, the total investment management fees paid were \$288,398 (2014 - \$262,246).

5. Capital assets			<u>2015</u>	<u>2014</u>
	Cost	 umulated ortization	Net book <u>value</u>	Net book value
Computer equipment Office equipment Leasehold improvements	\$ 149,729 77,066 64,071	\$ 94,207 41,287 28,606	\$ 55,522 35,779 35,465	\$ 42,402 37,354 63,373
	\$ 290,866	\$ 164,100	\$ 126,766	\$ 143,129

6. Line of credit

To fund disbursements against pledges, the Foundation has an authorized line of credit to a maximum of \$1,500,000. If the Foundation maintains a cash balance in the bank account of \$175,000, then the application fee, annual review fee, and monthly facility fees are waived. The line of credit accrues interest charges on overdraft balances at prime based on the average daily balance for the period. At March 31, 2015, the balance drawn down on this line of credit was \$Nil (2014 - \$Nil).

March 31, 2015

7. Investment in capital assets			<u>2015</u>	<u>2014</u>
Balance, beginning of year			\$ 143,129	\$ 145,443
Capital asset acquisitions Amortization			35,205 (51,568)	50,887 (53,201)
			\$ 126,766	\$ 143,129
8. Special events	Gifts in kind	Cash	<u>2015</u>	2014
Revenue Night of Discovery	\$ 101,500	\$ 385,100	\$ 486,600	\$ 568,174
Bust a Move Community Initiatives	φ 101,300 - -	382,461	382,461	800,296 246,546
General	101,500	767,561	869,061	30,600 1,645,616
Expenses Night of Discovery Bust a Move Community Initiatives General	101,500	248,720 7,119 85,045 41,262	350,220 7,119 85,045 41,262	398,799 452,628 74,982 170,187
Excess of revenue over expenses from special events	<u>101,500</u> \$ -	382,146 \$ 385,415	<u>483,646</u> \$ 385,415	1,096,596 \$ 549,020
9. Gaming			<u>2015</u>	2014
Revenue Grand a Week Home Lottery Lifestyles Lottery Expenses			\$ 128,950 9,062,686 8,884,799 18,076,435	\$ 127,210 7,766,664 7,475,593 15,369,467
Grand a Week Home Lottery Lifestyles Lottery Gaming Administration			53,156 5,906,167 5,537,130 2,575 11,499,028	53,552 5,183,314 4,954,271 16,337 10,207,474
Excess of revenue over expenses from	m gaming		\$ 6,577,407	\$ 5,161,993
10. Investments			<u>2015</u>	<u>2014</u>
Revenue Expenses			\$ 4,315,214 288,398	\$ 4,856,699 262,246
			\$ 4,026,816	\$ 4,594,453

March 31, 2015

11. Fund disbursements		<u>2015</u>	<u>2014</u>
The following significant items were included as disbursements from the various funds.			
Undesignated Fund Automated Lab Track System Neuro Angiography Unit Physiological Monitors Multi-Detector CT Scanner Linear Accelerators 3T MRI Scanner Sleep Apnea Monitoring Equipment Translating Research into Care (TRiC) Other disbursements	\$	762,667 615,300 353,663 319,665 304,766 180,000 162,686 150,000 265,921 ,114,668	\$ - - - - - 150,000 905,967 1,055,967
Designated Fund 3T MRI Scanner Public Wi-Fi Expansion Pancreatic Cancer Research Grants Atlantic Clinical Cancer Research Unit Radiation Wait Times Project Electrophysiology Laboratory Translating Research into Care (TRiC) Comfort and Care Grants Mental Health (Staying Connected) IWK Health Centre IWK Health Centre Foundation - Grants Neurosurgery Equipment Other disbursements	2	2,566,460 670,000 294,400 255,300 241,162 200,000 140,000 127,332 71,837 39,000	103,626 239,761 165,000 61,016 274,682 1,023,664 123,179 211,386 2,648,757 4,851,071
Endowment Fund	\$ 11	710,074 ,342,237	698,508 \$ 6,605,546

12. Interfund transfers

During the year, funds were transferred between the Undesignated, Designated, and Endowment Funds as follows:

	<u>Endo</u>	<u>wment</u>	De	<u>esignated</u>	<u>Und</u>	<u>esignated</u>
VG Ambulatory Care Academic Neuroscience Program	\$	-	\$	600,000 750,000	\$	(600,000) (750,000)
Endowed Chair in End of Life Care Other Transfers	1	00,000		, -		(100,000)
Total interfund transfers	<u></u>	(1,900) 98,100	•	20,448 1,370,448	\$ /	(18,548) (1,468,548)
rotal interioria transfers	<u>Ψ</u>	30,100	Ψ	1,570,770	Ψ,	(1,700,070)

Interfund transfers for the 2015 fiscal year consisted of a transfer from the Undesignated Fund to the Designated Fund for ambulatory care and the Academic Neurosciences Program and transfers from the Undesignated Fund to the Endowment Fund to contribute funding towards an Endowed Research Chair in End of Life care.

March 31, 2015

13. Employee pension plan benefits

The Foundation has an RRSP matching agreement with select employees employed prior to March 1, 2007. The Foundation will match an employee's RRSP contribution up to a maximum of 5% of the employee's salary.

The Foundation is a member of a multi-employer defined benefit pension plan administrated by Health Association Nova Scotia (HANS). The most recent actuarial evaluation was conducted at July 1, 2014 and indicated a funding ratio of 101%. Existing employees that are enrolled in the RRSP matching agreement can choose to join the Nova Scotia Health Employees Pension Plan (NSHEPP) or stay with the original Plan. New employees, after March 1, 2007, must join the NSHEPP Pension Plan.

During 2002, the Foundation established an unfunded Supplemental Pension Plan arrangement also administered by HANS, the costs of which are recognized in the current year. The total cost for these Plans recognized in the current year is \$276,082 (2014 - \$270,200).

The Foundation has defined benefit pension plans covering certain of its senior management employees. The benefits are based on years of service and final average salary.

The most recent actuarial valuation of the pension plans for funding purposes was as of March 12, 2014.

The funded status of the defined benefit plans is as follows:

2015 2014

Accrued benefit obligation and liability

\$ 492,194 \$ 435,036

In addition, \$492,194 of cash is reserved to fund the Supplemental Pension Plan.

14. Commitments

The Foundation leases office space under an operating lease which expires on September 30, 2021. The minimum lease commitments relating to this for the next five years are as follows:

2016	\$ 103,388
2017	103,388
2018	103,388
2019	103,388
2020	103,388

March 31, 2015

14. Commitments (continued)

The Foundation has received long term pledges for the purchase of capital equipment for the Health Centre. In order to proceed with the procurement and installation of the capital equipment, the Foundation has provided a funding commitment to the Health Centre for the difference between the cost of the equipment and the pledges received to date. Should the pledges not be honoured, the Foundation is committed to funding the following amounts over the next three years as follows:

2016	\$ 775,000
2017	500,000
2018	500,000