

Financial Statements

Queen Elizabeth II Health Sciences Centre Foundation

March 31, 2016

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Independent auditor's report

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To the members of

Queen Elizabeth II Health Sciences Centre Foundation

We have audited the accompanying financial statements of the Queen Elizabeth II Health Sciences Centre Foundation (the "Foundation"), which comprise the balance sheet as at March 31, 2016, and the statements of revenue, expenses and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Queen Elizabeth II Health Sciences Centre Foundation as at March 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Halifax, Canada June 29, 2016

Chartered Accountants

Grant Thornton LLP

Queen Elizabeth II Health Sciences Centre Foundation Statements of revenue, expenses and fund balances

Years ended March 31								2016		2015
	Eı	ndowment fund		Designated fund	Uı	ndesignated fund		Total		Total
Revenue			_							
Annual giving	\$	15,793	\$	328,398	\$	933,986	\$	1,278,177	\$	1,181,375
Planned giving		1,537		506,116		641,502		1,149,155		541,127
Major gifts		280,055		2,358,444		6,220		2,644,719		5,027,772
Fund development		22,303		812,378		2,227		836,908		1,205,645
Special events (note 8)		10,263		1,314,597		34,832		1,359,692		869,061
Gaming, net (note 9)		-		-		6,578,451		6,578,451		6,577,407
Licensing		<u> </u>	_	<u>-</u>		40,000		40,000		39,792
		329,951	_	5,319,933	_	8,237,218	_	13,887,102		15,442,179
Expenses										
Fundraising										
Annual giving		-		-		459,654		459,654		441,009
Planned giving		-		-		336,234		336,234		344,473
Major gifts		-		-		735,630		735,630		527,618
Special events (note 8)		-		427,913		108,430		536,343		483,646
Administrative						4 005 000		4 005 000		0.4.40.000
Administration		-		-		1,925,086		1,925,086		2,140,680
Public education		-		-		703,122		703,122		551,900
Donor recognition		<u>-</u>	_	427,913	_	245,515 4,513,671	_	245,515 4,941,584	_	219,142 4,708,468
		<u>-</u>	_	427,913	_	4,313,071	_	4,341,304	_	4,700,400
Excess of revenue over										
expenses before other income		329,951		4,892,020		3,723,547		8,945,518		10,733,711
Other income										
Investments, net (note 10)		(173,249)	_		_	55,421	_	(117 <u>,828</u>)	_	4,026,816
Excess of revenue over expenses	\$	156,702	\$	4,892,020	\$	3,778,968	<u>\$</u>	8,827,690	\$	14,760,527
Fund balances, beginning of year	\$ 2	9,271,742	\$	24,962,928	\$	8,446,634	\$	62,681,304	\$	59,244,077
Excess of revenue over expenses		156,702		4,892,020		3,778,968		8,827,690		14,760,527
Re-measurement of employee future benefit		-		-		-		-		18,937
Fund disbursements (note 11)		(940,156)		(5,232,309)		(3,780,973)		(9,953,438)		(11,342,237)
Interfund transfers (note 12)		2,598	_	734,498		(737,096)	_	<u>-</u>		
Fund balances, end of year	\$ 2	8,490,886	\$	25,357,137	\$	7,707,533	\$_	61,555,556	\$	62,681,304

Queen Elizabeth II Health Sciences Centre Foundation Balance sheet

March 31				2016	2015
Assets	Endowment fund	Designated fund	Undesignated fund	Total	Total
Current Cash Cash held for lottery Pledges receivable (note 3) Receivables and other Prepaids	\$ - 750 5,840 - 6,590	\$ 4,778,223 - 1,795,612 - 57,279 - 6,631,114	\$ 7,292,798 2,524,470 315,183 362,541 191,105 10,686,097	\$ 12,071,021 2,524,470 2,111,545 425,660 191,105 17,323,801	\$ 11,352,399 4,183,499 1,653,418 387,402 166,251 17,742,969
Pledges receivable (note 3) Investments, at market value (note 4) Capital assets (note 5)	28,512,275 	2,712,925 16,089,837	220,896 - 105,922	2,933,821 44,602,112 105,922	4,309,574 45,436,070 126,766
	\$ 28,518,865	\$ 25,433,876	\$ 11,012,915	\$ 64,965,656	\$ 67,615,379
Liabilities and fund balances					<u> </u>
Liabilities Current Unearned revenue Payables and accruals Payable and accrual to Queen	\$ - 27,979	\$ - 76,739	\$ 2,519,471 79,679	\$ 2,519,471 184,397	\$ 4,183,499 121,632
Elizabeth II Health Sciences Centre	27,979		32,175 2,631,325	<u>32,175</u> 2,736,043	9,984 4,315,115
Employee future benefits (note 13) Fund balances	28,490,886	- 25,357,137	568,135 7,707,533	568,135 61,555,556	492,194 62,681,304
Investment in capital assets (note 7)		-	105,922	105,922	126,766
	\$ 28,518,865	\$ 25,433,876	\$ 11,012,915	\$ 64,965,656	\$ 67,615,379

Commitments (note 14)

On behalf of the Board

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Queen Elizabeth II Health Sciences Centre Foundation Statement of cash flows

Years ended March 31 2016 2015 Increase (decrease) in cash Operating 8,827,690 \$ 14,760,527 Excess of revenue over expenses Fund disbursements (9,953,438) (11,342,237)Re-measurement of employee future benefits 18,937 Realized income and gains on investments 2,073,986 2,194,668 Unrealized change in market value of investments (1,978,906)(6,183,198)(1,030,668) (551,303)Changes in non-cash working capital Pledges and accounts receivable 879,368 (130,071)**Prepaids** (24,854)(85,470)Unearned revenue (1,664,028)(1,993,320)Payables and accruals 62,765 (535,445)Payable to Queen Elizabeth II Health Sciences Centre 22,191 (93,457)75,941 Employee future benefits 57,158 1,679,285 (3,331,908)Investing Net withdrawals from investments 738,878 773,358 Net change in cash held for lottery 1,659,029 1,990,820 2,397,907 2,764,178 Net increase (decrease) in cash 718,622 (567,730)Cash Beginning of year 11,352,399 11,920,129 End of year 12,071,021 \$ 11,352,399

March 31, 2016

1. Nature of operations

The Queen Elizabeth II Health Sciences Centre Foundation (the "Foundation") is a not-for-profit organization established to raise and receive funds to support patient care, education and research at the Queen Elizabeth II Health Sciences Centre (the "Health Centre"). The Foundation is a registered trust under the Income Tax Act and as such, is not subject to income tax.

2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). The significant policies are detailed as follows:

Fund accounting

The Foundation follows the Restricted Fund method of accounting for donations.

The Designated Fund, representing amounts received from donors and special events, is to be used to provide grants toward expenditures for hospital programs, equipment needs and other payments as specified by the donor on the receipt of the contributions.

The Undesignated Fund represents amounts for which a specific purpose has not been identified by the donor and includes Funds which have been internally restricted by the Foundation's Board of Trustees to be used for specific purposes compatible with the objectives of the Foundation.

The Endowment Fund represents amounts received where the donor has specified that the resource contributed be permanently maintained, as well as amounts transferred as approved by the Board of Trustees to be held for endowment purposes. Investment income generated on endowments must be used in accordance with the various purposes established by the donor or the Board of Trustees. The Foundation has established an Endowment Management policy that limits the amount of income that may be expended in order to protect the purchasing power of the capital base of endowments while achieving stability in year-to-year spending.

Revenue recognition

Unrestricted donations are recognized as revenue of the Undesignated Fund when received. The gross amount of gaming revenue received for lottery ticket sales, net of any expenses incurred to date, is recorded as cash held for lottery and unearned revenue until the lottery draw occurs and the remaining expenses are paid.

Restricted donations are recognized as revenue of the Designated Fund. Donations are considered restricted when specifically restricted by the donor and when received for a specific campaign.

Contributions where the capital resource is to be maintained permanently are recognized as revenue of the Endowment Fund.

Pledges are recorded as receivables at the time they are pledged net of allowances for amounts not considered collectible.

Licensing fees are recognized as revenue of the undesignated fund when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

March 31, 2016

2. Summary of significant accounting policies (continued)

Capital assets

Capital assets are recorded at cost and amortized using the straight-line method over the estimated useful lives of the assets as follows:

Computer equipment5 yearsOffice equipment and renovations5 yearsLeasehold improvements5 years

Investments

Investments are carried at quoted market value. All investments are measured at fair value with changes in fair value recognized in net income in the period in which they arise.

All undesignated and designated investment income earned is recognized as revenue of the Undesignated Fund. Endowment investment income is recognized as revenue of the Endowment Fund.

Investments are subject to interest, currency and credit risk. These risks are mitigated through the use of professional investment managers and appropriate asset, sector and geographic allocations.

Pooled fund investments are valued at the unit values supplied by the pooled fund administrator, which represents the Foundation's proportionate share of underlying net assets at fair values determined using closing market prices.

Financial instruments

Initial measurement

Financial instruments are measured at fair value when issued or acquired. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. Transaction costs and financing fees relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

Subsequent measurement

At each reporting date, the Foundation measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of financial assets), except for equities quoted in an active market. The Foundation has also irrevocably elected to measure its bonds at fair value. All changes in fair value of the Foundation's investments in equities quoted in an active market and bonds are recorded in the statement of revenue, expenses and fund balances. The Foundation uses the effective interest rate method to amortize any premiums, discounts, transaction fees and financing fees to the statement of revenue, expenses and fund balances. The financial instruments measured at amortized cost are cash, cash held for lottery, pledges receivable, receivables and other, and payables.

For financial assets measured at cost or amortized cost, the Foundation regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Foundation determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

March 31, 2016

2. Summary of significant accounting policies (continued)

Use of estimates

Management reviews the carrying amounts of items in the financial statements at each balance sheet date to assess the need for revision or any possibility of impairment. Many items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action. These estimates are reviewed periodically and adjustments are made to net income as appropriate in the year they become known. Items subject to significant management estimates include the allowance for pledge receivables, unfunded pension plan liabilities, and fair value of investments.

Donated materials and services

Donated materials and services are recorded in the financial statements when the fair value of these items can be reasonably estimated. The Foundation has recognized \$197,000 (2015 - \$333,799) as donated materials and services during the year. Donated materials included in capital assets for the hospital such as equipment and furniture, as well as advertising, media coverage, and promotional items.

Cash

Cash in the bank is currently in an interest bearing account yielding interest at prime less 1.75% for closing daily balances.

Employee future benefits

The Foundation has a multi-employer defined benefit plan and registered retirement savings plan, both of which have been accounted for as defined contribution plans.

The Foundation also has a Supplemental Employee Pension Plan, for which it accrues the estimated liability payable in subsequent years according to its policy. The retirement benefit is actuarially determined using the projected benefit method prorated on service.

3. Pledges receivable

Pledges receivable are recorded net of write-offs and allowances for amounts not considered collectable as follows:

obliostable de followe.	<u>2016</u>	<u>2015</u>
Pledges receivable Allowances	\$ 5,307,478 (262,112)	\$ 6,303,994 (341,002)
Pledges receivable, net of allowances	\$ 5,045,366	\$ 5,962,992
Comprised of Current portion Long term	\$ 2,111,545 2,933,821 \$ 5,045,366	\$ 1,653,418 4,309,574 \$ 5,962,992
Continuity of allowances Balance, beginning of year Write-offs Increase in allowances	\$ 341,002 (123,940) <u>45,050</u>	\$ 349,092 (190,806) 182,716
Balance, end of year	\$ 262,112	\$ 341,002

Pledges recognized in revenue during the year totalled \$2,347,915 (2015 - \$3,174,995).

March 31, 2016

4. Investments, at market value

The nature of the underlying investments held within pooled funds, are as follows:

Designated Fund	<u>2016</u>	<u>:</u>	<u>2015</u>
Cash and short term deposits	\$ 2,567,821		2,778,372
Bonds and debentures	7,241,486	,	7,081,228
Equities	6,280,530	<u> </u>	6,282,912
	16,089,837	•	16,142,512
Endowment Fund			_
Cash and short term deposits	1,981,602		3,031,664
Bonds and debentures	11,803,444	ŀ	11,389,127
Equities	14,727,229) _	14,872,767
	28,512,275	<u> </u>	29,293,558
	\$ 44,602,112	\$	45,436,070

Bonds and debentures within the funds bear interest at rates ranging between 0.75% and 6.145% and have a term to maturity ranging from November 17, 2016 to May 1, 2046.

Investment Manager quarterly management fees are paid in accordance with Investment Management Agreements. The quarterly fees are calculated using a decreasing sliding scale percentage (0.75% - 0.20%) based on market value. In 2016, the total investment management fees paid were \$309,627 (2015 - \$288,398).

5. Capital assets			<u>2016</u>	<u>2015</u>
	Cost	 cumulated nortization	Net book value	Net book value
Computer equipment Office equipment Leasehold improvements	\$ 165,651 92,697 64,071	\$ 116,834 58,563 41,100	\$ 48,817 34,134 22,971	\$ 55,522 35,779 35,465
:	\$ 322,419	\$ 216,497	\$ 105,922	\$ 126,766

6. Line of credit

To fund disbursements against pledges, the Foundation has an authorized line of credit to a maximum of \$1,500,000. If the Foundation maintains a cash balance in the bank account of \$175,000, then the application fee, annual review fee, and monthly facility fees are waived. The line of credit accrues interest charges on overdraft balances at prime based on the average daily balance for the period. At March 31, 2016, the balance drawn down on this line of credit was \$Nil (2015 - \$Nil).

March 31, 2016

March 31, 2016						
7. Investment in capital assets				<u>2016</u>		<u>2015</u>
Balance, beginning of year			\$	126,766	\$	143,129
Capital asset acquisitions Amortization				31,552 (52,396)		35,205 (51,568)
			\$	105,922	\$	126,766
8. Special events						
Revenue <u>C</u>	<u> Sifts in kind</u>	<u>Cash</u>		<u>2016</u>		<u>2015</u>
Night of Discovery \$,	\$ 399,190	\$	517,190	\$	486,600
Ride the Rails Community Initiatives	27,500 -	220,236 560,486		247,736 560,486		382,461
Heart Heroes _	145,500	34,280 1,214,192	_	34,280 1,359,692		869,061
Expenses Night of Discovery	118,000	207,960		325,960		350,220
Ride the Rails	27,500	50,433		77,933		7,119
Community Initiatives Heart Heroes	-	80,198 9,101		80,198 9,101		85,045
General	145,500	43,151 390,843	_	43,151 536,343	_	41,262 483,646
Excess of revenue over expenses from special events	-	\$ 823,349	\$	823,349	\$	385,415
9. Gaming				<u>2016</u>		2015
Revenue						
Working to Win Home Lottery			\$	111,800 9,052,021	\$	128,950 9,062,686
Lifestyles Lottery			_	8,977,860 8,141,681	8	3,884,799 3,076,435
Expenses			<u> </u>			
Working to Win Home Lottery				54,118 5,720,889	5	53,156 5,906,167
Lifestyles Lottery Gaming Administration				5,785,291 2,932	5	5,537,130 2,575
Carring / tarrinotration			1	1,563,230	11	,499,028
Excess of revenue over expenses from g	gaming		\$	6,578,451	\$ 6	5,577,407
10. Investments				<u>2016</u>		2015
Revenue Expenses			\$	191,799 309,627	\$ 4	1,315,214 288,398
·			\$	(117,828)	\$ 4	

March 31, 2016

11. Fund disbursements

The following significant items were included as disbursements from the various funds.

	<u>2016</u>	<u>2015</u>
Hadasina stad Evad		
Undesignated Fund	£ 4 704 000	ф 004 7 00
Linear accelerators	\$ 1,791,393	\$ 304,766
Sterilizers	324,926	-
Sit lamp with tonometer	229,625	-
Next Generation Sequencing	217,170	-
Atlantic Canada Clinical Research Unit (ACCRU)	200,000	-
Electron microscope/camera/tissue processor	162,746	-
Echocardiography machine	104,036	-
Cystoscopy table	101,993	
Automated lab track system	-	762,667
Neuro angiography unit	-	615,300
Physiological monitors	-	353,663
Multi-detector CT scanner	-	319,665
3T MRI scanner	-	180,000
Sleep apnea monitoring equipment	-	162,686
Translating Research into Care (TRiC)	-	150,000
Other disbursements	649,084	265,921
	<u>3,780,973</u>	3,114,668
Designated Fund		
Rehabilitation pool	\$ 1,324,312	-
Geriatric medicine research	128,114	-
Academic Neurosciences Project	135,221	-
Clinical preoperative equipment	168,948	-
Pancreatic cancer research grants	198,233	294,400
Breast cancer research	300,000	-
Mental health (Staying Connected)	78,686	71,837
3T MRI scanner	-	2,566,460
Public Wi-Fi expansion	-	670,000
Atlantic Clinical Cancer Research Unit	-	255,300
Radiation wait times project	-	241,162
Electrophysiology laboratory	-	200,000
Translating Research into Care (TRiC)	-	140,000
Comfort and Care Grants	-	127,332
IWK Health Centre	-	39,000
Other disbursements	2,898,795	2,912,004
	5,232,309	7,517,495
Endowment Fund	940,156	710,074
		<u> </u>
	\$ 9,953,438	\$11,342,237

March 31, 2016

12. Interfund transfers

During the year, funds were transferred between the Undesignated, Designated, and Endowment Funds as follows:

	Enc	<u>lowment</u>	D	<u>esignated</u>	<u>Und</u>	<u>lesignated</u>
Simulation-Based Learning Centre Academic Neuroscience Program Other transfers	\$	- - 2,598	\$	300,000 450,000 (15,502)	\$	(300,000) (450,000) 12,904
Total interfund transfers	\$	2,598	\$	734,498	\$	(737,096)

Interfund transfers for the 2016 fiscal year consisted of a transfer from the Undesignated Fund to the Designated Fund for the Simulation-Based Learning Centre and the Academic Neurosciences Program.

13. Employee pension plan benefits

The Foundation has an RRSP matching agreement with select employees employed prior to March 1, 2007. The Foundation will match an employee's RRSP contribution up to a maximum of 5% of the employee's salary.

The Foundation is a member of a multi-employer defined benefit pension plan administrated by Health Association Nova Scotia ("HANS"). The most recent actuarial evaluation was conducted at July 1, 2014 and indicated a funding ratio of 101%. Existing employees that are enrolled in the RRSP matching agreement can choose to join the Nova Scotia Health Employees Pension Plan ("NSHEPP") or stay with the original Plan. New employees, after March 1, 2007, must join the NSHEPP.

During 2002, the Foundation established an unfunded Supplemental Pension Plan arrangement also administered by HANS, the costs of which are recognized in the current year. The total cost for these plans recognized in the current year is \$299,804 (2014 - \$276,082). In addition, \$553,690 of cash is reserved to fund the Supplemental Pension Plan.

The Foundation has defined benefit pension plans covering certain of its senior management employees. The benefits are based on years of service and final average salary.

The most recent actuarial valuation of the pension plans for funding purposes was as of March 12, 2014.

The funded status of the defined benefit plans is as follows:

·	<u>2016</u>	<u>2015</u>
Accrued benefit obligation and liability	\$ 568,135	\$ 492,194

March 31, 2016

14. Commitments

The Foundation leases office space under an operating lease which expires on April 30, 2026. The minimum lease commitments relating to this for the next five years are as follows:

2017	\$ 145,220
2018	154,438
2019	154,438
2020	154,438
2021	154,438

The Foundation has received long term pledges for the purchase of capital equipment for the Health Centre. In order to proceed with the procurement and installation of the capital equipment, the Foundation has provided a funding commitment to the Health Centre for the difference between the cost of the equipment and the pledges received to date. Should the pledges not be honoured, the Foundation is committed to funding the following amounts over the next two years as follows:

2017	\$ 500,000
2018	500,000